

**PSJ4 SOL Opp Exh 30**

# McKesson Operations Manual

for Pharma Distribution

[MOM Main Index](#)

## Controlled Substance Monitoring Program

<u>General Description</u>	<u>Contributing Authors</u>	<u>Overview of Detailed Steps</u>	<u>Detailed Steps</u>	<u>Attachments</u>
<u>Related Information</u>	<u>Author / Owner</u>	<u>Revision History</u>	<u>Search DistOps</u>	<u>Contact Us</u>

### General Description

**Task:** ATTENTION SOP REQUIRED ACTION: VAWD NOTIFICATION REQUIRED FOR ANY UPDATES

Send notice of any updates to Director of Regulatory Affairs and Director of Distribution & Quality.  
Any Updates to this SOP must be forwarded along to the (National Association Board of Pharmacy)

This procedure outlines requirements and activities to proactively monitor customer's orders and purchases of DEA controlled substances and actions to take based upon analysis of customer orders and purchases..

**Purpose:** The purpose of this process is to:

- Proactively review the customer's orders and purchases for all controlled substances in order to detect and prevent diversion.
- Set and maintain customer's thresholds for all controlled substances
- Make informed decisions based upon established threshold information
- Build a documented business case to substantiate the volume of controlled substances purchased by McKesson customers.
- Report to the DEA those orders / purchases / customers designated as "suspicious".

The DEA expects McKesson to "know their customer". This means understanding the customer's business, why they purchase as well as how much they purchase. Factors such as type of business, Internet activities, type and quantity of products purchased should be considered when evaluating a customer.

While this program encompasses all of McKesson Pharma Operations, there are certain actions that are the responsibility of Retail National Account (RNA) partners on behalf of operations. These actions are noted in the steps below.

#### Reports

There are multiple reports developed to allow McKesson to monitor customer orders and purchases of controlled substances by the net number of dosage units sold based on the DEA's Controlled Substance Generic Base Code ID. McKesson will investigate customer activity when an order of a given generic base ingredient exceeds a predefined dosage unit threshold within a calendar month.

Additions or deletions of items will be managed through the Regulatory Department by submitting a problem request to Business Intelligence- Functional (BI-FUNC).

For the purpose of these reports, all sales to a DEA license number are being accumulated, therefore sales to multiple account numbers with the same DEA license number are consolidated. Sales are added together regardless of fill dc.

When to Daily

do: As needed

Target Target Audience Signoff Form.doc  
Audience  
Sign Off

 Top

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## Contributing Authors

**The following are subject matter experts who contributed to this document:**

Tracy Jonas

 Top

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## Overview of Detailed Steps

1. Thresholds
2. Threshold Review
3. New Customer On Boarding Process
4. Due Diligence
5. Document Retention
6. DEA Reporting Requirements
7. Auditing

 Top

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## Detailed Steps

### 1. Thresholds

#### 1.1 Initial Program Thresholds

Analysis was conducted on every McKesson customer. Thresholds with an additional margin were established based upon a review of customers' purchases over a twelve month period. DEA has assigned each controlled substance to a "base code" or also referred to as the "Administration Controlled Substance Code Number". The controlled substance thresholds were established using the DEA base code.

##### 1.1.1 Regulatory Threshold Limits

The Regulatory Directors determined "Regulatory Limits" for every base code. The regulatory limits are conservative beginning dosage amounts that allow a pharmacy to order controlled substances until such time that individual thresholds can be set.

### 1.1.2 Family Threshold Limits

All McKesson customers were evaluated and classified into like business segments based upon type of business and monthly dollar RX sales. Additionally, Six Sigma analysis helped to identify appropriate threshold amounts for every controlled substance and for every family type. Out of that information, a matrix of family codes and threshold amounts were developed. (See attachments)

**NOTE:** If a customer has never purchased a particular "base code" before, Immediately upon their first purchase, the family threshold limit for that base code will be applied.

### 1.2 Establishing "New Customer" Thresholds

As McKesson accepts new customers, consideration needs to be given to establishing thresholds for controlled substances. Decisions will be made on a case by case basis using the guidelines listed below.

#### 1.2.1 Retail National Account (RNA), MHS, Government Customers

Correspondence will be between McKesson sales and the customers corporate headquarters. Sales will obtain the necessary information so McKesson's regulatory department can establish appropriate thresholds.

##### How to do:

Upon contract signing of new account(s), customer will provide to McKesson national accounts a completed customer questionnaire (see on-boarding process in step 3 below). In addition, customer will provide at least 3 months sales history (at store level) consisting of:

- NDC number
- Item description with unit of measure
- Purchase quantity (either saleable units or dispensing units)
- Months purchased

##### Result:

Once the above data has been obtained it should be disseminated as follows:

- Original completed / approved questionnaire to be retained with RNA director of business process as indicated in step 5 below.
- Copy of completed questionnaire to be sent to appropriate Director of Regulatory Affairs for review and approval.
- Sales history data to be sent to Supply Chain Services/Inventory Analytics in Carrollton

##### A. Regulatory Affairs

1. Directors will review the questionnaire for completeness and either approve or reject. Rejected forms to be corrected and resubmitted.
2. Directors will review completed questionnaire and based upon the information contained, assign the appropriate "family code" to each customer account.
3. Directors will either:
  - a. forward Excel spreadsheet listing family code assignment and account information to masterdata2@mckesson.com as approval to load family code to master data. To be loaded within 24 hours of receipt days of initial receipt

- b. Input family and account data into RxPad as approval. To be loaded within 24 hours of input.
4. Once receipt of loading has been received, DRA will notify Sales Rep, SA and DC
5. Directors will forward copy of approved questionnaire to DC's for their files.

B. Carrollton Analysis

1. Purchase history data will be analyzed and imported into a "CSMP Purchase History Spreadsheet" and forwarded to DRA.
2. DRA analyzes the data, determines threshold amounts and uploads data to CSMP/SAP site
3. DRA's will receive immediate indication of successful upload
4. DRA will notify national accounts upon completion of threshold upload.

**Special warnings:**

**NOTE:** The customer and customer #'s need to be active in the system prior to loading DEA family.  
If no purchase history is provided, the customers' thresholds will remain at the associated family designation.

**If an error occurs:**

If the RX Pad system is not available and/or the Director of Regulatory Affairs does not have access, the approval process for DEA Family uploading can be maintained via an email attachment whereby the Director gives approval.

### **1.2.1.1 Existing Customer / New Location**

As the customer relationship is pre-existing, national accounts and regulatory have previously reviewed the customers' controlled substance requirements. Correspondence will be between McKesson National Accounts and the customer's corporate headquarters. National Accounts will obtain the necessary information so McKesson's regulatory department can establish appropriate thresholds.

**How to do:**

- A. National accounts will notify the appropriate regulatory director via email of an anticipated new location opening.
- B. Email to contain: Store name, location, chain ID, DEA number, date of anticipated store opening
- C. DRA will ascertain the default family code based upon previous analysis of customers existing locations and reply via email with family code and their approval to load into master data within 2 business days.
- D. As the new location has no previous sales history, the default family and associated thresholds will be utilized until such time the locations purchases warrant threshold review.
- E. DRA will respond to national accounts upon completion of threshold assignment.

**Special warnings:**

Note: The customer #'s need to be active in the system prior to loading/assigning DEA family.

**If an error occurs:**

If the RX Pad system is not available and/or the Director of Regulatory Affairs does not have access, the approval process for DEA Family uploading can be

maintained via an email attachment whereby the Director gives approval.

### 1.2.2 All Other Account Types (Independent, mail order, etc)

Correspondence will be between McKesson sales and the customers corporate headquarters/home office and/or owner. Sales will obtain the necessary information so McKesson's regulatory department can establish appropriate thresholds.

#### How to do:

Upon contract signing of new account(s), customer will provide to McKesson sales representative a completed customer questionnaire (see on-boarding process in step 3 below). In addition, customer will provide at least 3 months sales history consisting of:

- NDC number
- Item description with unit of measure
- Purchase quantity (either saleable units or dispensing units)
- Months purchased

#### Result:

Once the above data has been obtained it should be disseminated as follows:

- Original completed questionnaire to be retained at the DC in the CSMP file as described in the document retention section 5 below.
- Copy of completed questionnaire to be sent to appropriate Director of Regulatory Affairs
- Sales history data to be sent to Supply Chain Services/Inventory Analytics in Carrollton

- A. Regulatory Affairs
  - 1. Directors will review completed questionnaire and based upon the information contained, assign the appropriate "family code" to each customer account.
  - 2. Directors will either:
    - a. forward Excel spreadsheet listing family code assignment and account information to masterdata2@mckesson.com as approval to load family code to master data. To be loaded within 24 hours of receipt days of initial receipt
    - b. Input family and account data into RxPad as approval. To be loaded within 24 hours of input.
  - 3. Once receipt of loading has been received, DRA will notify Sales Rep, SA and DC
- B. Carrollton Analysis
  - 1. Purchase history data will be analyzed and imported into a "CSMP Purchase History Spreadsheet" and forwarded to DRA.
  - 2. DRA analyzes the data, determines threshold amounts and uploads data to CSMP/SAP site
  - 3. DRA's will receive immediate indication of successful upload
  - 4. DRA will notify national accounts upon completion of threshold upload.

#### Special warnings:

Note: Customer and customer #'s need to be active in the system prior to loading/assigning DEA family.

#### If an error occurs:

If the RX Pad system is not available and/or the Director of Regulatory Affairs does not have access, the approval process for DEA Family uploading can be maintained via an email attachment whereby the Director gives approval.

### 1.3 Threshold Change Requests

Existing customers may request a re-evaluation or increase to their existing controlled substances threshold due to business requirements and/or an emergency situation. All requests for a threshold change must be documented on the "Threshold Change Request" form located at the Regulatory SharePoint website <http://collaborate.mckesson.com/SiteDirectory/WMS/RegAffairs/default.aspx> as directed below.

**NOTE:** All requests for normal threshold changes need to be completed by a McKesson account manager and/or McKesson DC management. Emergency threshold requests may be initiated through the DC management.

#### 1.3.1 Ordinary Threshold Change Request

The decision process time frame will vary depending on the nature of the request, availability of documentation and previous due diligence.

##### How to do:

All threshold change requests must be submitted via the Regulatory Affairs SharePoint website (<http://collaborate.mckesson.com/SiteDirectory/WMS/RegAffairs/default.aspx>), reviewed and approved by the Operations Management Team of the Distribution Center servicing the account, and the customer's associated home office or regulatory department. Threshold change requests (TCRs) should be the Director of Regulatory Affairs responsible for the Region. A template for recording these requests electronically has been created. The directions are listed below. NOTE: Level I Investigations and TCRs can be performed using the same template. The steps below detail the all areas of the form: The requests can be made by anyone authorized by the DO/DCM to do so. RNA managers are likewise authorized through RNA management.

- A. Access the SharePoint Regulatory Affairs website and, from 'Lists' in the left margin, select Add Customer TCR and Other Documents Here.
- B. From the header, select 'New'.
- C. Complete all required fields identified by the red asterisk next to the heading.
  1. Name the document. Generally this is accomplished by listing the customer name and document type. For example, Mahoney's Pharmacy TCR. Note: 'Title' does not refer to the official title of the submitter. It refers to the document and will be used as a reference tool for research.
  2. Enter your name in the 'Submitter Name' field.
  3. From the drop down menu, select the servicing distribution center. RNA account managers will select the specific Retail National Account.
  4. Enter the customer name.
  5. Customer contact, title and phone number are optional.
  6. Enter the customer's DEA number.
  7. Enter the customer's account number.
  8. From the drop down menu, select the document type (TCR in this case).
  9. Enter the supporting information relative to the change being requested. Be specific with your language.
- D. Although the following information fields are not identified with an asterisk, they are required for TCRs.
  1. From the drop down menu, select TCR type (permanent or temporary).
  2. From the drop down menu, select the reason for the TCR.
  3. From the drop down menu, select the base ingredient.
  4. From the drop down menu, select the action.
  5. From the drop down menu, select the amount.
  6. When complete, select 'OK' at the bottom of the template.
- E. The template can be used for multiple basecode changes.
- F. RNA accounts where customers are completing the old style forms will post documents as follows:

1. Follow all steps listed in number 2 above.
  2. From the header on the template form, select attach file
  3. Attach the old form TCR from the customer.
  4. When complete, select 'OK' at the bottom of the template.
- G. Correctly executed TCRs will generate automatic email notifications to the submitter and the approver.
1. Approves will view the document through the link to make sure they are complete and accurate.
  2. They will then approve the document by selecting 'Edit' within the email body.
    - a. The fast path will take the approver to the Regulatory SharePoint approval screen,
    - b. Select 'Edit' from the header,
    - c. Select either 'approved' or 'denied' from the drop down menu,
    - d. Comments are optional
    - e. Select 'Complete' at the bottom of the template,
- H. A validation email is automatically generated by SharePoint to the submitter and the approvers informing all that the document is complete and approved.
- I. SharePoint automatically files the document in the "Historical TCR and Customer Documents" page accessible from the 'Lists' menu on the Regulatory SharePoint site.

Refer all questions to your Regional Director of Regulatory Affairs.

### **1.3.2 Emergency Threshold Change Request.**

The decision process time for an emergency request shall be 2 hours from the point of customer contact

#### **How to do:**

- A. The decision of whether a request is truly an emergency lies with the DC management.
1. Once DC management has determined that a request is an emergency, the DC management will collect all the pertinent information regarding the request on the Threshold Change Request form located at the SharePoint Regulatory site. If the DC management approves the request, they will contact their DRA (24/7) via the contact call chain described here: (phone numbers previously communicated)
    - a. Contact your region's DRA (office/cell/home). If not available
    - b. Contact Gary Hilliard (office/cell/home). If not available
    - c. Contact any other DRA (office/cell/home)
  2. If the DRA concurs with the DC management's assessment, they will update the customers' thresholds immediately.
  3. DC management will notify the customer immediately upon approval of the threshold change.
  4. If DC management and/or DRA rejects request, customer is to be notified immediately by DC management of denial.
  5. All results (denial or acceptance) are to be documented on threshold change form and retained by DC management (with copy to DRA) in CSMP file.

### **1.3.3 DRA Required Standard Text**

\*This step is a requirement for Directors of Regulatory Affairs only\*

When making any change to a customers threshold (temporary and/or permanent) you will need to enter text in the text field before a threshold will be accepted.

At a minimum, you will indicate the following in the text field:  
date of TCR, current threshold amount, new threshold amount, initials of person making change. (if change is a temporary, indicate that in text as well).

 Section Top

## 2. Threshold Review

Regulatory department will review/assess customer thresholds during the month. Additionally, customers that approach a predetermined % of threshold maximum or exceed maximums will receive messaging as shown below.

- Threshold Warning: Invoice & Delivery Doc only
  - **Approaching Monthly Regulatory Purchase Limit**
- Order Code V: Threshold Limit
  - Short Message on some Front End Systems: **Monthly Max Exceeded**
  - Long Invoice Message: **Monthly Regulatory Maximum Purchases Exceeded**

NOTE: See example of invoice in attachments!

### 2.1 Threshold Warning

When a customer that has reached the threshold warning has been detected, The DRA will notify DC management and sales. Sales and/or DC management may contact the customer to discuss threshold levels at their discretion. If a threshold change is requested, follow the change request process in step 1.3 above. Any communication with customers must be documented (using general communication form in attachments) and retained in the CSMP file.

### 2.2 Threshold Excursion

Once a customer has reached their monthly maximum threshold amount, all subsequent orders for that item will be blocked. This triggers the level review process as detailed in Level review steps.

The only way an item can be "unblocked" is if

- Threshold is temporarily changed
- Threshold is permanently changed
- Customer returns product and they fall below threshold
- Sales history is "refreshed" at the beginning of a new month, meaning sales are set back to zero and customer is once again allowed purchase up to threshold amounts.

#### Special warnings:

Note: All lines that breach the threshold will be cancelled in their entirety. No partial quantities will be filled under the threshold for those lines.

#### 2.2.1 Level 1 Review - RNA Customer

The RNA support team will be responsible for initiating/compiling the level 1 review for RNA customers.

#### How to do:

Once the RNA support team has been informed of the threshold incursion, they will

- notify and request information from one of the following: the customers regulatory department, corporate office, regional management team or McKesson liaison regarding the item(s) in question.
- solicit feedback from the RNA customer and document information on the combination RNA threshold change/level 1 form in the attachments section. RNA support team will include all pertinent information as directed in the form; as well as the name, title, phone of person contacted/providing information.
- generate Level 1 documentation in SharePoint for appropriate Director of Regulatory

- Affairs review
- Initiate a threshold change requests in SharePoint if needed (see section 1.3 above)

**Result:**

Level 1 documentation is filed electronically on the SharePoint site in the Historical file for the appropriate DC.

**Special warnings:**

If during this level 1 process either the RNA support team or the DRA determines it warranted, a level 2 review can be initiated as directed in step 2.2.3 below.

**2.2.2 Level 1 Review - All Remaining Customers**

A level 1 review is required for every threshold incursion.

**How to do:**

DC management or designee will contact the customer upon attempted threshold incursion. At a minimum management/designee will inform the customer that a controlled substance was omitted because a threshold maximum was met, ascertain the reason for the threshold incursion, inquire as to any new business that the customer may be servicing and document the conversation. Based upon management's evaluation of the conversation the level 1 may be complete. If however management feels further evaluation is necessary, they may evaluate the customer's purchases relative to the past three month's purchases. The evaluation should include but not necessarily be limited to the following criteria:

- ♦ Review Customer Purchasing Profile if one has been completed; are sales consistent with their profile?
- ♦ Perform a web search on the customer to review possible business practices
- ♦ Contact the appropriate Sales representative to determine reasoning behind the sales,
- ♦ Contact the customer to inquire on sales volume, expected volume and nature of business,
- ♦ Previous sales were validated and approved.
- ♦ Sales have not increased more than 25% from any previous month,
- ♦ Sales are not increasing steadily,
- ♦ Sales are consistent with the customer type,
- ♦ Sales are consistent with any previous Sales or Customer communication,

**NOTE:** DC management/designee will document all conversations with customer utilizing the general communication form, retain all email pertaining to customer review and all other data utilized in the level 1 review. Documentation will be retained SharePoint as evidence of due diligence. Management will have reviewed the level 1 prior to filing in the Historical file in SharePoint.

**Result:**

If the evaluation indicates that the customer's purchases are reasonable and that no further investigation is required, DC management will decide to:

- ♦ Continue to block item until the beginning of new month and sales history is refreshed. This will need to be communicated to the customer by either DC management or sales.
- ♦ Request a temporary/permanent threshold change by following step 1.3 above.

**Special warnings:**

If the evaluation is not conclusive:

- ♦ Escalate to the Level 2 Review

### 2.2.3 Level 2 Review

If the Level 1 Review as conducted by DC management / RNA support team is deemed inconclusive, or if regional director requires additional information, a Level 2 Review is required.

#### How to do:

If the Level 1 Review as conducted by DC management / RNA support team is deemed inconclusive, or if regional director requires additional information, a Level 2 Review is required.

1. Once a level 2 has been requested, a level 2 form (SharePoint Template found on the Regulatory SharePoint site) will be used to document the proceedings.
2. DC management will forward/communicate all Level 1 information to their DRA.
3. DRA and DC management will discuss review process and conduct customer interview(s) if appropriate. (Refer to "Due Diligence" in section 4 below)
4. DRA along with DC management will determine if sales are appropriate and either:
  - a. Inform customer that sales of the item will be blocked until the beginning of the next month
  - b. Implement a temporary/permanent threshold change by following step 1.3

**NOTE:** RNA support team shall be substituted for DC management as required in the above steps. All conversations with customer will be documented. All parties will retain all email pertaining to customer review and all other data utilized in the level 2 review. Documentation will be retained in SharePoint as evidence of due diligence.

### 2.2.4 Level 3 Review

If after the Level 1 and Level 2 reviews have been conducted and the transaction (s) are deemed "suspicious", a Level 3 review is necessary.

#### How to do:

1. Upon escalation to Level 3, ALL controls will be blocked.
2. The matter will be escalated to the SVP of Distribution Operations, Regional SVP, RNA VP (as needed) VPDO, VPGM and Regulatory Affairs.
3. The customer / transaction (s) are reported to DEA Headquarters as "suspicious". The local DEA office should be contacted to determine if the account is in good standing with the agency; this will be done by DC Management or Regulatory Affairs. Findings must be shared between DC Management and Regulatory Affairs.
4. Regulatory Affairs will schedule and conduct meetings with the Law Department and Senior Management to present the findings of the review process and discuss next steps.
5. With the Law Department's guidance, Regulatory Affairs or Counsel will contact the DEA Headquarters to discuss our findings.
6. The final review of customer purchases and decisions regarding their purchases will be determined by the Law Department and Senior Vice President.
7. Regulatory Affairs will notify the DEA Headquarters and Local Office of McKesson's findings and any decisions regarding continued business with the customer.
8. If there are outcomes to the review that impact the customer relationship with McKesson, Sales or Distribution Management will notify the customer.

### 2.3 Threshold Removal

If at any time there is need to remove the customer's ability to purchase controlled substances, either completely or by base code, the DRA can make adjustments as detailed below.

**How to do:**

1. Block All Control Substance Purchases
  - a. Sales Admin can remove the DEA number from customer master data or
  - b. DRA can apply one of the following DEA families with the associated result

Family	When to Use
INEL	The customer number is <b>Ineligible</b> to purchase controlled drugs but is an active customer number. This should be used when a customer number does not have a DEA number or has a DEA number but should not be buying the drugs (such as leads or OTC accounts). INEL will stop the ability to purchase even if a DEA number is on file.
TERM	The customer has <b>terminated</b> with McKesson and is inactive.
SUSP	The customer is <b>suspended</b> by Regulatory Affairs from purchasing controlled drugs. You should use this family when you're performing level 2 or 3 reviews and need to halt purchases. If a customer in this situation eventually leaves McKesson, I would leave the family as SUSP for future reference.

2. Block Specific Base Codes
  - a. The DRA can enter "0" into threshold amount for specific base code (s)



### **3. New Customer On Boarding Process**

It is extremely important as part of McKesson's ongoing commitment to Controlled Substance Monitoring and understanding our customers business practices that Sales and Operations work collaboratively to inform, investigate and authorize all new customers controlled substance purchases.

**Special warnings:**

Failure to complete all required forms or information will prevent or limit sales of controlled substances to customer.

#### **3.1 Introducing new McKesson customers to Controlled Substance Monitoring (CSM)**

**How to do:**

During the customer on-boarding process, the McKesson sales representative will introduce the CSMP. The sales rep will utilize the CSMP communication letter, CSMP Overview and CSMP FAQ ( see attached) to inform customer of McKesson's responsibility and customers requirements.

**Special warnings:**

NOTE: At no time is there a guarantee, implied or otherwise, that any customer will be able to purchase controlled substances based upon information received during this process.

#### **3.2 Customers Questionnaire**

**How to do:**

Upon explanation/ presentation of McKesson's CSMP process, the sales rep will present, explain and request signatures for the specific customer questionnaire per business segment as detailed in the steps below. ( see also attachments).

**Special warnings:**

NOTE: All customer questionnaires must be completed legibly and completely.

All questionnaires must be attached to the template on the Regulatory SharePoint site after completing the document per the above instructions. Forward all questions to your Director of Regulatory Affairs for your region.

### 3.2.1 RNA / Chain Customer Questionnaire

Because RNA, chain pharmacy customer's typically have their own regulatory departments and oversight, the abbreviated customer questionnaire form can be utilized. It may be completed by the customers home office or controlling branch on behalf of all of their operating units and/or stores.

#### 3.2.1.1 Header Portion

If customer questionnaire is being completed on behalf of multiple locations, attach/submit electronically the detailed information (as noted below) for each location.

##### How to do:

Indicate whether new account is a new customer or existing customer.

New customer = New account not currently serviced by McKesson

Number of Pharmacies = number of locations to be serviced

Go Live Date = anticipated start date

Existing customer = Account currently serviced by McKesson, opening additional location(s) and/or secondary/warehouse account that is becoming primary with McKesson.

Indicate the number of locations/stores being activated and estimated "go-live" date.

#### 3.2.1.2 I. General Information & Licensing

##### How to do:

- a. Corporate Name / DBA if differs from corporate name (attach listing if multiple sites)
- b. Store Number (attach listing if multiple sites)
- c. Pharmacy Address (attach listing if multiple sites)
- d. Phone/Fax (attach listing if multiple sites)
- e. Pharmacy License - State / License # (Include all states in which licensed)
- f. DEA registration number (list number on form. Attach listing if multiple sites)

#### 3.2.1.3 II Ownership/Business History

Complete sections as indicated. Utilize the explanation box to explain and/or include any other relevant information

##### How to do:

- a. Ownership type ( Indicate by check mark the business type)
- b. Number of years in operation
- c. History Provide detail explanation for any Yes answer
  - I. Has any pharmacy location ever had DEA license suspended or revoked?
  - II. Has any pharmacy location ever had a state license suspended or revoked?
  - III. Has pharmacy owner ever had a DEA license suspended or revoked at this location or any other location?

- iv. Has any pharmacist ever had their state license suspended or revoked and/or been disciplined by any regulatory agency?
- v. Does the pharmacy chain have any other registration (wholesale, repackage)?
- vi. Does any pharmacy ship into any states it is not licensed for?
- vii. Has any previous wholesaler ceased shipping or restricted purchases of controlled substances?

### **3.2.1.4 III Business Information**

Complete sections as indicated. Utilize the explanation box to explain and/or include any other relevant information

#### **How to do:**

- a. List wholesale distributors used in the last 24 months
- b. How do pharmacies receive business. List estimated %.
- c. Are the pharmacies affiliated with an internet website or has its own site? (list address)
- d. Do pharmacies download / fill prescriptions from a website?
- e. Pain management clinics
  - i. Indicate the % of the customers overall business which is attributed to pain management business. Detail any pain management clinics that customer may be doing business with. Include a listing of individual customer(s) and their associated pain clinic (s).
- f. Do pharmacies service nursing homes, long term care or hospice facilities?
- g. Are pharmacies located in a medical center or clinic?
- h. Does chain operate any closed door pharmacies?
- i. Do pharmacies regularly fill prescriptions written by out of state providers?

### **3.2.1.5 IV Purchasing Information**

In order to understand the new customers current controlled substance purchase requirements it is necessary to obtain past controlled substance purchasing information. File/data should be if at all possible, be provided electronically.

#### **How to do:**

- a. Total estimated Monthly Purchases \$
- b. Total Estimated Monthly RX Purchases (Including c.s.) \$
- c. Purchase breakdown:
  - Rx % (including listed chemicals and controlled substance)
  - Controlled Substance %
  - Listed chemical %
  - Non-Rx (OTC/HBA/DME) %
- d. Prescriptions filled per day      per month
- e. Method of payment to the pharmacy:
  - Private Insurance %
  - Medicare/Medicaid %
  - Cash %
  - Other %

### **3.2.1.6 V Controlled Substance Purchases**

#### **How to do:**

- a. Estimate dose units (tablets/capsules) dispensed per month for each of the following Controlled Substances. Total of all brand and generic for

- the base items, including combination products,
- Hydrocodone
  - Phentermine
  - Oxycodone
  - Methadone
  - Alprazolam
- b. If any of the above is greater than 5000 dose units please provide information (six month dispensing trends (less if approved by DRA), frequent referrals from pain clinics, etc.) to support purchase levels. Explanation:
- c. Has the pharmacy established policies and procedures to verify controlled substances prescriptions? If so, how? Explanation:

### **3.2.1.7 VI Regulatory Control**

#### **How to do:**

- a. Does chain have a dedicated Regulatory Control/Compliance resource that is responsible for monitoring pharmacy purchases of controlled substance?
  - Yes -If Yes, Name/Contact Info
  - No
- b. Does chain pharmacy management regularly review pharmacy purchases of controlled substances?
  - Yes
  - No
- c. Please describe below the process and tools used to monitor CS purchases made by individual pharmacies. Explanation:

### **3.2.1.8 VII Review of McKesson Controlled Substance Monitoring Program (CSMP)**

Review the overall CSMP program. You should utilize the FAQ's and overview found in the attachment section below.

### **3.2.1.9 Signatures**

McKesson and customer Representative will print, sign and date the form attesting that all the information within is accurate.

### **3.2.2 Independent/Small/Medium Chain (ISMC) Questionnaire**

A completed customer questionnaire is mandatory for every new McKesson customer prior to them receiving controlled substances. The regulatory department must approve new customer(s) based upon questionnaire information/supporting documentation prior to threshold setting.

The customer is not allowed to complete the questionnaire themselves, the questionnaire is meant to document interactive communications between McKesson and the customer. The questionnaire will be completed by the McKesson sales representative.

#### **Special warnings:**

Customer will not be allowed control substance purchases without regulatory approval based upon completion of customer questionnaire and supporting documentation.

#### **3.2.2.1 Header Portion**

If customer questionnaire is being completed on behalf of multiple locations,

attach/submit electronically the detailed information (as noted below) for each location.

**How to do:**

Indicate whether new account is a new customer or existing customer.

**New customer** = New account not currently serviced by McKesson

**Existing customer** = Account currently serviced by McKesson, opening additional location(s) and/or secondary/warehouse account that is becoming primary with McKesson.

Indicate the number of locations/stores being activated and estimated "go-live" date.

### **3.2.2.2 I General Information & Licensing**

**How to do:**

- a. Pharmacy Name (enter pharmacy / customer name as it appears on DEA registration)
- b. Pharmacy Address (enter information as it appears on DEA registration)
- c. Phone/Fax
- d. Pharmacy Email address (if applicable)
- e. Pharmacy License (include all states in which licensed) Photo copy of all phcy licenses
- f. DEA registration number (list number on form and photo copy)
- g. Pharmacist License (list all pharmacists' licenses, the state and license number, Indicate the Pharmacist In Charge (PIC))

### **3.2.2.3 II Ownership/Business History**

Complete sections as indicated. Utilize the explanation box to explain and/or include any other relevant information

**How to do:**

- a. Owner Information (complete only if owner differs from PIC)
- b. Ownership type (Indicate by check mark the business type)
- c. Number of years in operation
- d. Owner operates/affiliated with additional pharmacies? (if so, list)
- e. History

### **3.2.2.4 III Business Information**

Complete sections as indicated. Utilize the explanation box to explain and/or include any other relevant information

**How to do:**

- a. Business Type (circle the type of business this customer represents)
- b. List wholesale distributors used in the last 24 months
- c. How does pharmacy receive business. List estimated %.
- d. Is the pharmacy affiliated with an Internet website or has its own site? (list address)

- e. Is the pharmacy "Verified Internet Pharmacy Practice Site" (VIPPS) certified?
- f. Does pharmacy download / fill prescriptions from a website?
- g. Pain management clinics ( Indicate the % of the customers overall business which is attributed to pain management business. Detail any pain management clinics that customer may be doing business with. Include a listing of individual customer(s) and their associated pain clinic (s).)
- h. Does pharmacy service nursing homes, long term care or hospice facilities?
- i. Is pharmacy located in a medical center or clinic?
- j. Is this a closed door pharmacy?
- k. Does pharmacy regularly fill prescriptions written by out of state providers?

### **3.2.2.5 IV Purchasing Information**

In order to understand the new customers current controlled substance purchase requirements it is necessary to obtain past purchasing information.

#### **How to do:**

- a. Total estimated monthly RX purchases including controlled substances.
- b. Purchase Breakdown (approximate)
- c. Prescriptions filled per day/month
- d. Method of payment to pharmacy (estimate)

### **3.2.2.6 V Controlled Substances Purchases**

McKesson requires specific usage information for lifestyle type substances (Hydrocodone, Oxycodone, Alprazolam, Phentermine, Methadone) in order to assess the customers' current requirements.

#### **How to do:**

- a. Estimate dose units dispensed per month for each of the following controlled substances, hydrocodone, oxycodone, alprazolam, phentermine and methadone. This information should contain the total for all brand and generic for the base ingredient including combination products
  - 1 tab, cap = 1 dose
  - 1 ounce = 1 dose
  - 1 ampul/vial/injection = 1 dose
- b. If any of the above is greater than 5000 dose units, please provide information to support purchase levels. (Supporting information will include 6 months of dispensing data (less if approved by DRA), referrals from pain clinics, etc)
- c. Has the pharmacy established policies and procedures to verify controlled substances prescriptions? If so how?

### **3.2.2.7 VI Physical Inspection**

An important part of the on boarding process and fulfillment of our obligation to "know our customer" is the site visit/observation process. First impressions are important and should be noted, however utilizing the questionnaire is a more formal way to memorialize the observation information.

#### **How to do:**

- a. General description of pharmacy and surrounding area in which the business is located, include the condition of the pharmacy.

b. General description of the pharmacy customers.

The information listed here will assist in the site visit/observation.

Observations should include items such as the following:

- ♦ Customer Traffic - does the customer volume seem in line with their business type?
- ♦ Signage - does the customer advertise themselves to the public in a manner consistent with their business type?
- ♦ Location - Is the customer's business in a site that appears consistent with their business type and volume? For example, consider the area's population and surrounding businesses.
- ♦ Store Size - does the customer's square footage appear to be appropriate for their business type and volume?

c. Does the pharmacy have adequate security?

Photograph pharmacy outside and inside, including front entrance, pharmacy interior and pharmacy counter.

### **3.2.2.8 Customer Signature and Attestation**

Upon completion of the customer questionnaire, the owner and/or PIC will sign/date and attest to the documents accuracy and completion.

### **3.2.3 Customer Interview**

#### **How to do it: Instructions for performing the Interview**

1. Notify the appropriate Sales team member that an interview must be conducted with the customer.
2. Sales or Operations should contact the customer and request a meeting at a mutually agreed upon date and time. NOTE: All meetings should be conducted on the dispensing pharmacy premises in order to view the pharmacy operations.
  - ♦ Schedule the meeting for as soon as is possible for all parties; the DEA expects McKesson's responses to suspicious activities to be prompt and timely.
  - ♦ Ensure that the customer understands that McKesson is performing due diligence activities for the benefit of both McKesson and the customer.
3. Print and review the customer questionnaire prior to visiting the customer.
4. Conduct the interview.
5. Have the customer sign the questionnaire.
6. Thank the customer and exit the interview.
7. Complete and sign the customer questionnaire based upon responses provided by the customer.

### **3.2.4 National Institutional Pharmacy Questionnaire (MHS, Government accounts, etc)**

Because National Institutional pharmacy customer's typically have their own regulatory departments and oversight, the abbreviated customer questionnaire form can be utilized. It may be completed by the customers home office or controlling branch on behalf of all of their operating units and/or facilities.

### 3.2.4.1 Header Portion

**How to do:**

Indicate whether customer is new or existing and the "go live" date. Also complete customer name.

### 3.2.4.2 I General Information & Licensing

**How to do:**

Please attach file listing the following

- a. Corporate Name;
- b. Pharmacy License: Attach listing of Pharmacies & Licenses
- c. DEA License: Attach listing of Pharmacies & Licenses
- d. Has any pharmacy location had pharmacy license or DEA license suspended? Yes No - If yes, explanation on addendum.

### 3.2.4.3 II Business Information

**How to do:**

a. Check box adjacent patient base serviced by pharmacies:

- Pain Management Clinics\*Hospice
- Long Term CareAcute care hospital
- Surgery CentersSatellite Clinics

\*Name/address of Pain Management Clinics serviced on addendum.

- b. Do pharmacies fill prescriptions from Internet Website? Yes No - If yes, provide web address in addendum.

### 3.2.4.4 IV Purchasing History(New Customer Only)

**How to do:**

a. Total Monthly Purchases by Pharmacy

b. Controlled Substance Purchases by Pharmacy

- Attach file/listing of purchase history for controlled substances segregated by pharmacy, by item (NDC)

### 3.2.4.5 III Regulatory Control

**How to do:**

a. Is there a dedicated resource responsible for Regulatory Control/Compliance? Yes No Contact Information

b. Are the processes/systems in place to regularly review pharmacy purchases of controlled substances? Yes No

### 3.2.4.6 V Review of McKesson Controlled Substance Monitoring Program (CSMP)

Review the overall CSMP program. You should utilize the FAQ's and overview found in the attachment section below.

### 3.2.5 Clinical Customer Questionnaire

McKesson Pharma customers that fall into the category of a "clinic" require a questionnaire specific to them.

A clinic will be defined as a medical establishment, generally outpatient, run by several doctors sharing the same facilities. The owner of the drugs is the DEA license holder. State requirements and license types may vary from state to state, but all must have a valid DEA license to order controlled substances.

Typically, clinics will not write and fill prescriptions for controlled substances in their establishment. If that is the case, only part 1 of the clinic questionnaire will need to be completed.

However, if they do write and fill prescriptions from their office or resell products to other medical providers, the customer will be required to complete questionnaire parts 1 and 2.

See attachments section for both part 1 and 2 of the clinical questionnaires.

## Section Top

### 4. Due Diligence

McKesson's responsibility is to "Know Our Customer". If at any time McKesson (this includes sales, operations, regulatory) suspects inappropriate activity and/or questionable practices, McKesson has the responsibility to act. This requirement is regardless of customer type, size, tenure, revenue, purchase quantities or threshold amounts.

Regulatory and/or DC management may request a customer site visit, observation and/or signed questionnaire at any time. Regulatory may also suspend shipments of controlled substances at any time.

#### How to do:

Due diligence may include any or all of the following activities:

- ♦ Customer Declaration
- ♦ Customer's Self-Certification
- ♦ Site visit / observation
- ♦ Follow up interview
- ♦ Inquiries with local DEA, Board of Pharmacy
- ♦ Web search
- ♦ Requesting extensive background search via corporate security
- ♦ Photographs

#### 1. Customer Communications

- All communications regarding controlled substances are subject to subpoena and discovery.
- Include in the subject line of emails, customer name and/or acct #
- Write information as if it were being viewed by the DEA
- Be complete and detailed...remember utilize the 5 W's
  - Who, what, when, where and why
- Refrain from using the word "suspicious" in communications.
  - Once McKesson deems an order and/or customer suspicious, McKesson is required to act. This means all controlled substances sales to that customer must cease and the DEA must be notified.
  - Document ALL conversations where controlled substances are concerned or discussed. (use the standardized form in the attachments section)
  - Phone, intrapersonal conversations with customers should be documented and retained at the DC.

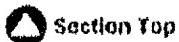
#### 2. Legal Communications

- Communications copied to McKesson's legal department must contain the following text:
- **Privileged and Confidential**
- This may be included in the subject line and/or the body of the text.
- Doing so protects information as attorney client privilege.

**Special warnings:**

Any activity taken with regards to CSMP should be properly documented and retained. Emails, contracts, government contact forms, notes from phone conversations, photos etc may be collected as evidence and as such should be legible, detailed and accurate.

**4.1 TBD - reserved for future use**



**5. Document Retention**

It is imperative that documentation regarding CSMP is retained in an easily accessible/retrievable manner. This documentation can be requested by the DEA, State authority and McKesson Regulatory/Law department to support an investigation, audit or inquiry.

**How to do:**

All documentation related to CSMP will be maintained in a central location.

A. Distribution Centers

- All DC's are required to maintain a 4 drawer file cabinet (minimum) that is for the sole and exclusive use of CSMP documentation. It will be marked as CSMP.
- Emails and electronic copies are to be kept in the same manner in the CSMP file.
- Government contact forms are to be disseminated as per distribution list on form.

B. RNA/National Institutional Accounts

- RNA and national institutional offices will also maintain a dedicated file (s) whose sole purpose is to maintain CSMP documentation, questionnaires etc.
- Emails and electronic copies are to be kept in the same manner in the CSMP file

**GUIDING PRINCIPLE:** Any CSMP document should be able to be retrieved within 30 minutes of request.

**Special warnings:**

Requests for information/documentation by DEA or other Authority must be accompanied by a written request and approved by McKesson Legal department prior to release of information.

**6. DEA Reporting Requirements**

As per the McKesson/DEA agreement, McKesson will provide the following information to the DEA:

- On a daily basis, McKesson will report any controlled substance transactions/customer that is deemed "suspicious". This process will be performed centrally by the Directors of Regulatory Affairs.
- On a monthly basis, McKesson will provide reports of all non-reportable controlled substance transactions.

6

[http://mcknethost2.mckesson.com/distops/Manuals/MOM/zav\\_MOM-CTRL-007.asp](http://mcknethost2.mckesson.com/distops/Manuals/MOM/zav_MOM-CTRL-007.asp)

8/24/2011

## 6.1 Suspicious Order / Customer Reporting

If at any time a customer or customer transaction is discovered and deemed to be "suspicious", that customer shall be reported to the appropriate Director of Regulatory Affairs. The Regulatory Affairs department will notify the appropriate DEA offices and provide to them any required information. Distribution centers will be directed to contact their local DEA field offices to report the suspicious customer/transaction as needed by their regional DRA.

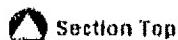
Suspicious orders/transactions/customers can be discovered by way of the Level 1, 2, 3 process, DC partner input and/or sales interaction.

## 6.2 Monthly Transaction Reporting

In addition to the monthly ARCOS reporting of reportable controlled substances, McKesson will also report all non reportable controlled substance transactions. To be able to produce these reports, all controlled substance transactions will be sent to central BI reporting systems three business days after the order has been invoiced. This process will be automatic. In order to properly accumulate the data, distribution centers will need to follow the steps below.

### How to do:

1. All 222 narcotic blank numbers are required to be updated within three business days of the transaction (sale, receipt, credit) so that the information is available for the reporting processes.
2. Ensure that the blank numbers are added before the data is sent from your distribution center.
3. An email will be generated to the DCM and DRA if narcotic blanks have not been updated at the end of the second and third business day.
4. At the end of day three the data will be transmitted regardless of whether you have completed your data entry.



## 7. Auditing

On a monthly basis, all DC's will review and attest to the completion of certain required CSMP processes.

### 7.1 Threshold Change Form Review

1. Between the third and eighth workday of every new month, the DC will be provided a report of all adjustments made the previous month.
2. Distribution center will validate the existence of a TCR for every adjustment made.
3. DCM or manager designee will sign, date and file the report in the CSMP file.

NOTE: there may be some occasions where a TCR was not utilized. In that event, documentation of DRA approval should exist to explain the adjustment.

### 7.2 Level 1 Documentation Review

Between the third and eighth work day of the new month, the DC will be provided a report that will

Identify items omitted during the previous month.

1. The DC will validate from the report that a level 1 has been conducted for each customer that was omitted due to CSMP thresholding.
2. DCM or designated manager will sign, date and retain in the CSMP file.

NOTE: Subsequent omissions for the same product do not require additional Level 1 forms.

### 7.3 New Customer Questionnaire Review

TBD



Top

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#### Attachments

Threshold Change Form

[Click to Open or Save](#)

RNA Threshold Change/Level 1 Form

[Click to Open or Save](#)

Retail Chain (RNA) Questionnaire

[Click to Open or Save](#)

ISMIC Questionnaire

[Click to Open or Save](#)

National Institutional Pharmacy Questionnaire

[Click to Open or Save](#)

General Level 1, Observation, Communication Documentation Form

[Click to Open or Save](#)

Level 2 Form

[Click to Open or Save](#)

Family Matrix

[Click to Open or Save](#)

CSMP Customer Letter

[Click to Open or Save](#)

CSMP Overview

[Click to Open or Save](#)

**Invoice Example**

 [Click to Open or Save](#)

**CSMP FAQ**

 [Click to Open or Save](#)

**Clinical Customer Questionnaire Part 1**

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**Clinical Customer Questionnaire Part 2**

 [Click to Open or Save](#)

 [Top](#)

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**Related Information**

**Pharma Procedure**

MOM-CTRL-008

[DEA Registration Procedure](#)

MOM-REG-003

[DEA and Customer State License Verification Procedure](#)

 [Top](#)

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 [Top](#)

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**Revision History**

**Revision #:**

1.0

02/11/2008

Document Created

**Revision #:**

1.1

04/29/2008

first final draft

**Revision #:**

1.2

05/27/2008

Draft 2-added csmp file info, new threshold form, new documentation form

**Revision #:**

1.3  
05/27/2008

**Revision #:**

1.4  
06/16/2008  
Incorporated suggested verbiage changes as directed by outside counsel.

**Revision #:**

1.5  
06/24/2008  
Added ISMC Questionnaire

**Revision #:**

1.6  
06/24/2008  
Released to the Field

**Revision #:**

1.7  
07/24/2008  
added If an error occurs:  
If the RX Pad system is not available and/or the Director of Regulatory Affairs does not have access, the approval process for DEA Family uploading can be maintained via an email attachment whereby the Director gives approval, to section 1.2

**Revision #:**

1.8  
07/25/2008  
added verbiage to level one review

**Revision #:**

1.9  
08/18/2008  
revision to level 1 / RNA process

**Revision #:**

1.10  
08/18/2008  
approval to post received

**Revision #:**

1.11  
01/08/2009  
Multiple changes - new RNA TCR, questionnaire, Institutional questionnaire

**Revision #:**

1.12  
01/30/2009  
various updates including: new TCR forms/questionnaires for different customer types/level 2 form

**Revision #:**

1.13  
06/16/2009  
changed requirement for reporting list 1 chemical report in step 6.t

**Revision #:**

[http://mcknethost2.mckesson.com/listops/Manuals/MOM/zav\\_MOM-CTRL-007.asp](http://mcknethost2.mckesson.com/listops/Manuals/MOM/zav_MOM-CTRL-007.asp)

8/24/2011

1.14  
09/29/2009  
Added clinical customer questionnaire section 3.2.5

**Revision #:**

1.15  
10/05/2009  
Added DR46 requirement to step 6.2

**Revision #:**

1.16  
12/01/2009  
updated National Institutional Questionnaire

**Revision #:**

1.17  
07/21/2010  
updated the process to handle TCR, Level 1/2 and questionnaires to utilize sharepoint

**Revision #:**

1.18  
07/22/2010  
removed section on DU45 and DR46 reporting.

**Revision #:**

1.19  
09/29/2010  
verbiage change to section 4 Due Diligence

**Revision #:**

1.20  
11/16/2010  
added a link to licensing SOP

**Revision #:**

1.21  
01/05/2011  
Added Customer's Self-Certification to second bullet Step 4

**Revision #:**

1.22  
01/26/2011  
Added VAWD header

**Revision:** The CSMP SOP revision of 1/30/09 is effective immediately, however the components are not auditable until  
**Notes:** February 16, 2009,  
1.14 is effective immediately but not fully auditable until 10/29/09  
1.15 is effective immediately  
1.16 is effective immediately



Top

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